

# ⚡ Tesla vs GM EV Business

2024 Financial Performance & Strategic Comparison

## 📊 Executive Summary

Tesla dominates the EV market with significantly higher profitability, scale, and innovation velocity. Tesla's 2024 automotive revenue (\$77B) dwarfs GM's EV business (\$3-4B), while maintaining superior margins. Tesla's focus on autonomy and software differentiation positions it for continued leadership, though execution risks remain.

Tesla EV Market Share (US)

**50-60%**

GM EV Market Share (US)

**10-15%**

Revenue Scale Multiple

**20-25x**

## 🚗 Tesla 2024 Financial Highlights

### Revenue

**\$97.69B**

+1% YoY Growth

|            |          |
|------------|----------|
| Automotive | \$77.07B |
| Energy     | \$10.09B |

### Production & Deliveries

**1.773M / 1.789M**

Vehicles Produced & Delivered

|                |          |
|----------------|----------|
| Energy Storage | 31.4 GWh |
|----------------|----------|

### Gross Profit

**\$17.45B**

17.9% Gross Margin

|                   |       |
|-------------------|-------|
| Automotive Margin | 16.9% |
| Energy Margin     | 26.2% |

### Net Income

**\$7.09B**

-56% YoY (2023: \$15B with tax benefit)

|                    |         |
|--------------------|---------|
| 2023 Tax Allowance | \$6.54B |
|--------------------|---------|

### Cash Position

**\$36.56B**

+\$7.47B YoY Increase

|        |             |
|--------|-------------|
| Status | Self-Funded |
|--------|-------------|

### Capital Expenditures

**\$11.34B**

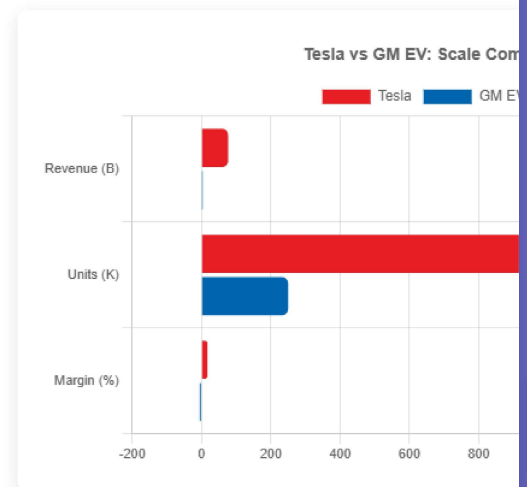
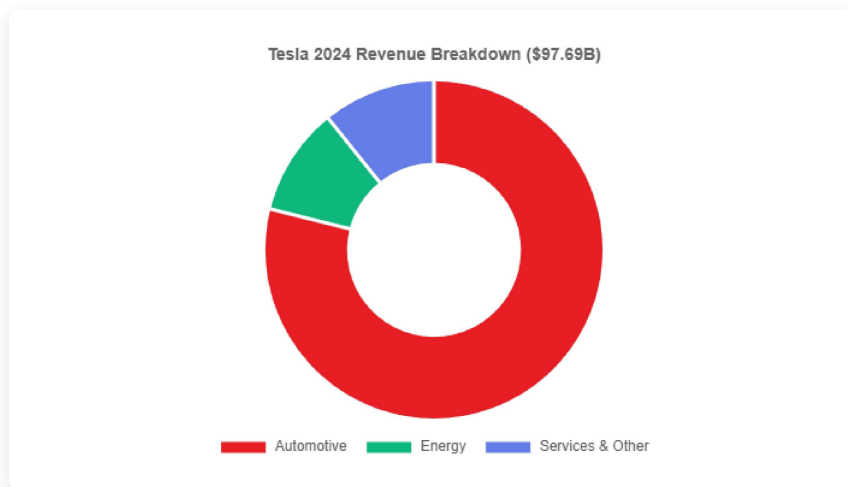
+\$2.44B YoY Investment

|               |          |
|---------------|----------|
| 2025 Forecast | \$11-13B |
|---------------|----------|

# Direct Financial Comparison: Tesla vs GM

| Metric               | Tesla (2024)           | GM EV Business (2023-2024 Est.) | Advantage               |
|----------------------|------------------------|---------------------------------|-------------------------|
| EV Revenue           | \$77.07B               | \$3-4B                          | Tesla: 20-25x Larger    |
| Deliveries/Sales     | 1.789M Units           | 200-300K Units                  | Tesla: 6-9x Higher      |
| Gross Margin         | 16.9%                  | ~9-10% (EV Loss/Low)            | Tesla: +7-8pp Higher    |
| Market Share (US)    | 50-60%                 | 10-15%                          | Tesla: 4-6x Leader      |
| Global Presence      | 6 Factories            | Multiple (Hybrid)               | Tesla: EV Dedicated     |
| Profitability Status | Highly Profitable      | Loss-Making EV Segment          | Tesla: Profitable       |
| Cash Position        | \$36.56B               | Constrained by ICE              | Tesla: Strong & Growing |
| Innovation Focus     | FSD, Autonomy, Battery | Hybrid & Scale Strategy         | Tesla: Software-First   |

## Revenue Composition Analysis



### Key Insight

Tesla's diversified revenue from energy storage (+27% YoY) and services provides financial resilience beyond vehicle sales. GM's EV revenue concentration and lack of profitability create vulnerability to market fluctuations and competitive pressure.

## Company Positioning

● Tesla's Strategic Model

● GM's Strategic Model

- Vertically integrated EV-only focus
- Direct-to-consumer sales (no dealers)
- Proprietary Supercharger network
- Software differentiation (FSD, Autopilot)
- Autonomous vehicle development
- Global manufacturing footprint
- 6 factories (Fremont, Austin, Sparks, Shanghai, Berlin, Monterrey planned)

- Hybrid ICE + EV portfolio strategy
- Traditional dealer network leverage
- OEM battery partnerships (LG, Ultium)
- Legacy automaker heritage & trust
- Shared platform economies
- Multiple product lines (Chevy, GMC, Cadillac)
- EV transition from ICE manufacturing

## Product Portfolio Comparison

### Tesla Product Range

#### Vehicles:

- Model 3 & Y (mass market)
- Model S & X (premium)
- Cybertruck (innovation)
- Tesla Semi (commercial)
- Cybercab/Robotaxi (R&D)

#### Energy Solutions:

- Powerwall (residential)
- Megapack (utility-scale)
- Solar systems & Solar Roof

### GM EV Product Range

#### Chevy EVs:

- Chevy Bolt (mass market)
- Chevy Equinox (crossover)

#### Premium EVs:

- GMC Hummer EV (luxury SUV)
- Cadillac Lyriq (luxury)

#### Development:

- Plus full ICE portfolio
- Hybrid variants

## Key Differentiators & Competitive Advantages

### Tesla's Competitive Moats

- Supercharger Network
- Full Self-Driving (FSD)
- Battery Technology
- Manufacturing Efficiency
- Software Ecosystem
- Brand Loyalty
- Speed to Innovation
- Vertical Integration

Direct-to-consumer model eliminates dealer margins, enabling price competition and superior customer data for AI/FSD development.

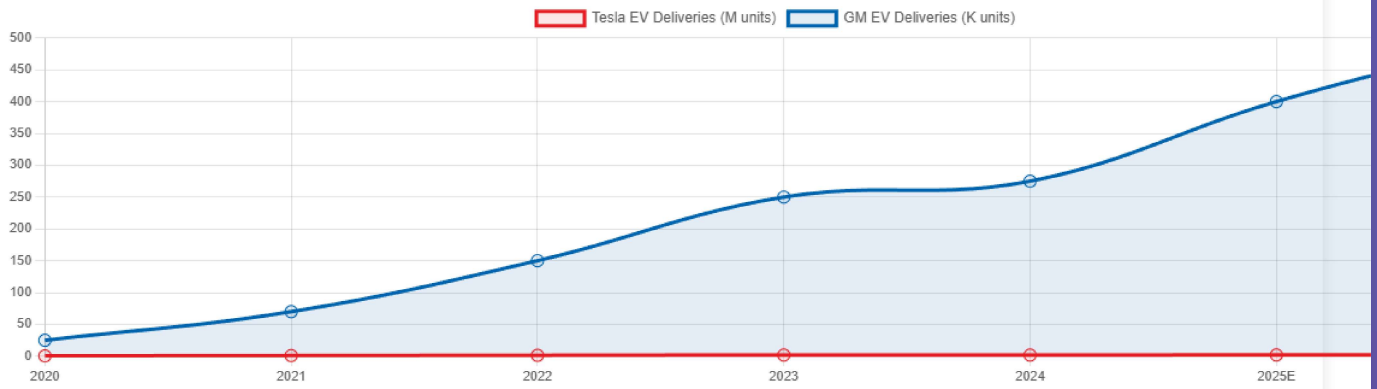
### GM's Competitive Advantages

- Dealer Network
- Brand Recognition
- ICE to EV Transition
- Manufacturing Scale
- Government Relationships
- Platform Economics
- Financing Infrastructure
- Hybrid Offerings

Legacy dealer network provides service confidence; Ultium platform shares costs across brands and segments, supporting margin recovery as EV scale increases.

## Growth Trajectory & 2025 Outlook

EV Delivery Trajectory: Tesla vs GM (2020-2026E)



### Tesla 2025 Growth Plans

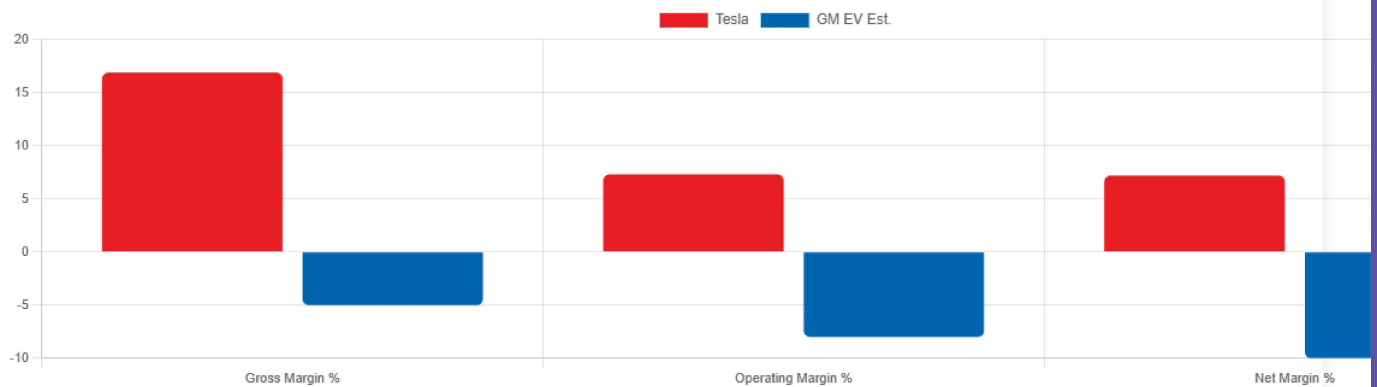
- Robotaxi business launch
- Cybertruck production scaling
- Energy deployments expansion
- AI infrastructure (Cortex cluster)
- Battery cost reduction programs
- CapEx: \$11-13B (factories & AI)
- FSD adoption acceleration

### GM 2025 EV Targets

- 400K+ EV deliveries goal
- Expand Ultium platform
- New model launches (Blazer EV, etc.)
- Supply chain stabilization
- Dealer EV training programs
- Price competitiveness push
- Margin improvement focus

## Profitability Deep Dive

Profitability Metrics: Tesla Dominates



### Critical Insight: Profitability Gap

**Tesla's EV Gross Margin: 16.9% vs GM's EV Segment: Loss-making to ~9-10%**

The profitability chasm reflects Tesla's manufacturing efficiency, battery cost advantages, and pricing power. GM's EV segment losses are due to high R&D amortization, battery supply costs, and production scale limitations. This gap widens as Tesla scales production while maintaining margins, while GM faces pressure to reduce EV losses through volume and cost reduction.

# ⚠ Risk Assessment & Challenges

## Tesla's Key Risks

**Autonomy Regulation:** FSD and Robotaxi scaling dependent on regulatory approval; safety recalls could damage reputation.

**Demand Volatility:** EV adoption sensitivity to oil prices, interest rates, inflation, and consumer preferences.

**Production Delays:** Cybertruck ramp, Tesla Semi scaling, and new factory startups face execution risks.

**Supply Chain:** Battery supplier dependencies (Panasonic, CATL); geopolitical disruptions (Red Sea, tariffs).

**Competition:** Legacy OEMs and Chinese EV makers (BYD, NIO) intensifying with subsidies and local advantages.

**Margin Pressure:** Price reductions to drive volume; balance between growth and profitability.

## GM's Key Risks

**EV Profitability:** Current EV segment losses due to high costs and low scale vs. Tesla's efficiency.

**Dealer Channel Challenges:** EV margins compressed by dealer markups; direct sales pressure from Tesla model.

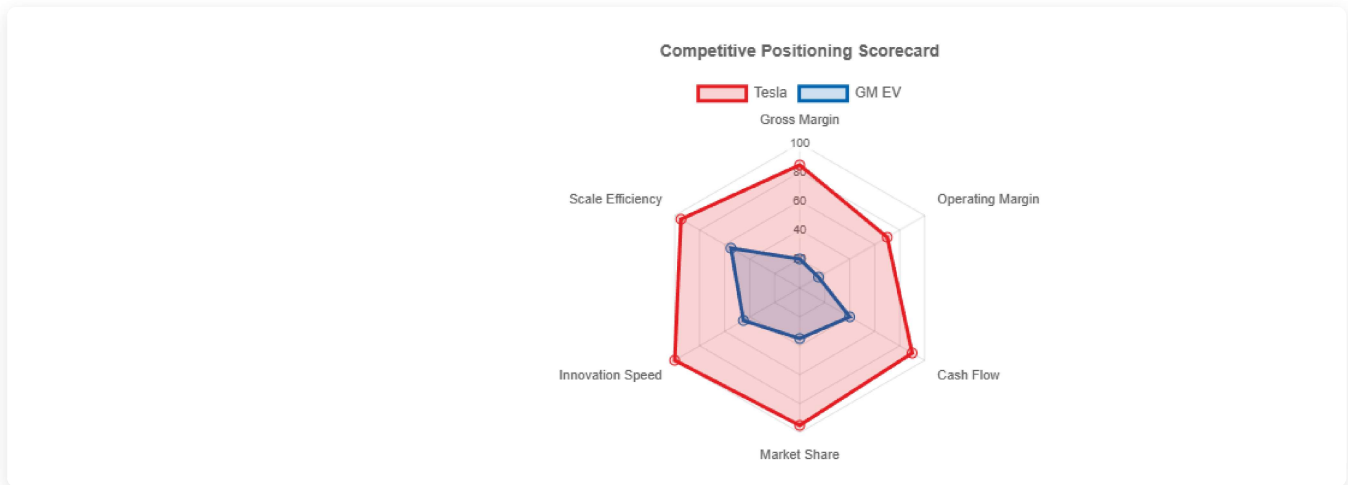
**Technology Gap:** Behind Tesla in autonomous driving, battery tech, and software ecosystem.

**ICE to EV Transition:** Structural shift cannibalizes profitable ICE sales; stranded ICE assets.

**Supply Chain Constraints:** Battery supply agreements (LG, SK Innovation) face cost and availability issues.

**Market Share Loss:** Tesla's dominance and Chinese EV makers eroding GM's EV market position.

## 📊 Margin Analysis: Tesla vs GM



Tesla Auto Margin

**16.9%**

GM EV Margin

**-5% to 10%**

Margin Gap

**+7-22pp**

## 🎲 Strategic Outlook & Scenarios

### ✅ Tesla Upside Scenario

→ Robotaxi deployment succeeds (2025+)

### ⚠ Tesla Downside Scenario

→ Robotaxi regulatory delays extend

- FSD adoption rates accelerate
- Margins expand via Cybertruck ramp
- Energy storage becomes 20%+ of revenue
- Monterrey factory comes online
- AI/Cortex becomes new revenue stream
- Market cap justification solidifies

- Competition erodes market share
- Margin pressure from price wars
- Cybertruck production misses targets
- FSD adoption slower than expected
- Geopolitical tensions disrupt supply
- Economic downturn reduces EV demand

### ✅ GM EV Upside Scenario

- Ultium platform drives cost parity
- 400K+ EV deliveries achieved
- Dealer network adds value prop
- Battery costs decline sharply
- China partnership (SAIC) expands
- EV segment reaches profitability
- Market consolidation favors majors

### ⚠️ GM EV Downside Scenario

- EV losses persist beyond 2025
- Tesla/Chinese EV take more share
- Battery supply costs remain elevated
- Dealer channel resistance continues
- Platform economies don't materialize
- Financing for EV factories stressed
- Legacy ICE decline accelerates

## 📄 Final Verdict: Tesla vs GM EV Business

### Winner: Tesla (Current Leadership)

Tesla's dominance is undisputed: 20-25x revenue scale, 4-6x market share, and 7-8 percentage point margin advantage over GM's EV segment. Tesla's profitability (\$7B+ annual net income), strong cash position (\$36.5B+), and software differentiation (FSD, Supercharger, AI) create durable competitive moats.

**However:** GM's upside potential exists if Ultium platform drives cost parity, EV scale reaches 400K+ units, and margin recovery materializes. GM's dealer network and brand trust provide a foundation, but execution risks are substantial. Tesla's execution on Robotaxi, Cybertruck ramp, and autonomy will likely widen the gap through 2025-2026.

### 🏆 Tesla

- Dominant market position
- Superior profitability
- Software differentiation
- Autonomous capability lead
- Strong cash generation

### 🎯 GM

- Scale-up potential
- Dealer service network
- Platform cost reduction
- Legacy OEM credibility
- Diversified portfolio

### 🌐 2025-2026 Outlook

- Tesla lead likely widens
- Robotaxi inflection point
- GM margin recovery critical
- Chinese makers rising threat
- Consolidation pressures mount

